Results Presentation



Half year ended 31 January 2022



Agenda



- 1. Introduction
- 2. Finance review
- 3. Operating review
- 4. Q&A
- 5. Appendices



Unless otherwise stated, all numbers throughout this presentation excludes the Group's share of its joint ventures.

Introduction



Jason Honeyman Chief Executive



Highlights



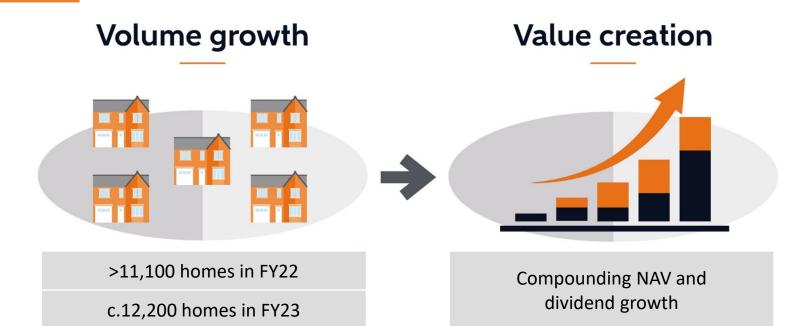
	2022	2021	2020	
Record volume	5,694 homes +0.7%	5,656 homes +6.3%	5,321 homes +6.3%	
Underlying PBT	£327.2m +8.9%	£300.5m +3.0%	£291.8m (7.0%)	
Land acquisition	8,660 plots contracted in the period to 31 January 2022.			
Land acquisition	28,479 plots [^] contracted over the past 18 months.			
Dividend cover	Planned dividend cover of 2.5x underlying earnings by FY24.			

 $\hat{\ }$ includes the Group's share of land contracted through joint venture partners of 882 plots.



Strategic priorities







New sustainability strategy



Ongoing land investment supports growth



Planning and outlets

Planning system is slow leading to fewer outlets than last year.

Land purchases over past 18 months and strong operational focus will secure future outlet growth.

<u>Future</u> outlet growth will also help mitigate the end of Help-to-Buy.

Land market

More competitive than 2021.

But average intake gross margin still attractive at c.23%.

Strengthened land bank

Record land investment over past 18 months.

Strengthened land bank provides opportunity for growth.

Land contracted in the period

Value

£567.8m

(2021: £452.8m) +25.4% **Plots**

8,660 plots

(2021: 8,848 plots) (2.1%)



Divisional growth



Successful organic growth strategy

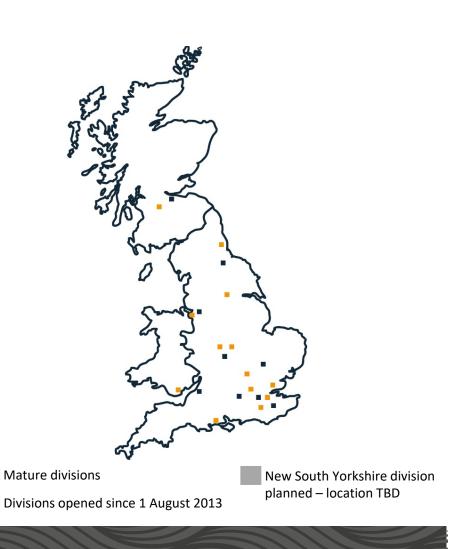
22 divisions across the country.

9 divisions opened since 1 August 2013.

Further divisional expansion

Plan to open a new division in South Yorkshire later this year.

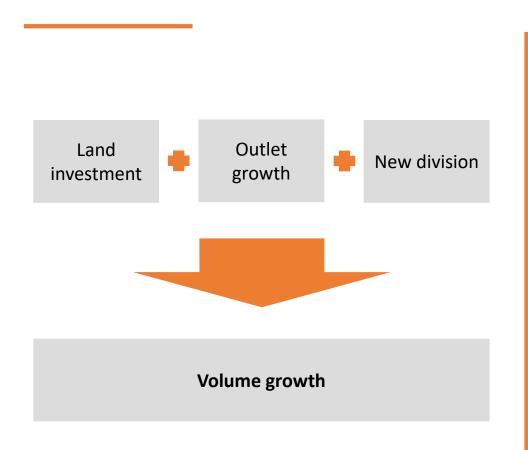
4 sites acquired for new South Yorkshire division, with first legal completions expected in 2024.





Future growth





Short-term growth

On target to deliver 10% volume growth in both FY22 and FY23.

Ongoing challenges with materials and planning system, but managed with commercially focused initiatives.

Longer-term growth

Successful investment in land over last 18 months.

Strong track record of opening new divisions.

Business capable of delivering more than 16,000 homes p.a. with the infrastructure of at least 26 divisions.

Challenges of mortgage rates, cost of living and market conditions.



Finance review









Financial performance



For the half year ended 31 January

			2022			2021		Cha	nge
		Underlying	Adjusting items	Total	Underlying	Adjusting items	Total	Underlying	Total
	Housing revenue	£1,775.7m	-	£1,775.7m	£1,714.9m	-	£1,714.9m	3.5%	3.5%
Revenue	Other revenue	£4.3m	-	£4.3m	£5.6m	-	£5.6m	(23.2%)	(23.2%)
	Total revenue	£1,780.0m	-	£1,780.0m	£1,720.5m	-	£1,720.5m	3.5%	3.5%
	Gross profit	£397.5m	(£19.6m)	£377.9m	£357.5m	(£20.3m)	£337.2m	11.2%	12.1%
ing	Gross margin	22.3%		21.2%	20.8%		19.6%	150bps	160bps
Trading	Operating profit	£332.2m	(£19.6m)	£312.6m	£297.7m	(£20.3m)	£277.4m	11.6%	12.7%
	Operating margin	18.7%		17.6%	17.3%		16.1%	140bps	150bps
ngs	Profit before taxation	£327.2m	(£19.6m)	£307.6m	£300.5m	(£20.3m)	£280.2m	8.9%	9.8%
Earnings	Earnings per share	216.0p	(12.9p)	203.1p	199.2p	(13.3p)	185.9p	8.4%	9.3%
RoCE	RoCE	19.8%		18.6%	19.3%		18.0%	50bps	60bps
Ro	RoCE incl. land creditors	17.7%		16.6%	17.3%		16.1%	40bps	50bps



Housing revenue



For the half year ended 31 January

	2022		20:	21
	Units	ASP	Units	ASP
Private	4,701	£345.1k	4,435	£339.6k
Social	993	£154.3k	1,221	£171.0k
Bellway completions	5,694	£311.8k	5,656	£303.2k
Share of JVs	19	£420.2k	105	£447.5k
Total completions	5,713	£312.2k	5,761	£305.8k

Volume growth compared to a very strong comparator period and despite sector-wide production constraints.

Volume output weighted towards H1 with full year growth of c.10% expected to over 11,100 homes.

Full year ASP is expected to exceed £305k with some moderation in FY23.

Expect JV profit of >£5m for full year and a small loss in FY23.



Geographic and brand analysis



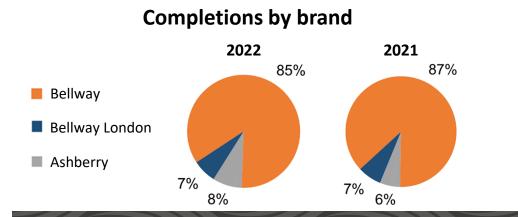
2021

For the half year ended 31 January

	2022		202	1
Group	Units	ASP	Units	ASP
North	2,865	£283.6k	2,566	£274.1k
South	2,829	£340.5k	3,090	£327.4k
Total	5,694	£311.8k	5,656	£303.2k

	20	2022		21
Bellway London	Units	ASP	Units	ASP
Private	334	£401.7k	183	£440.4k
Social	54	£257.4k	212	£225.0k
Total	388	£381.6k	395	£324.8k

2022



	202	2022		21
Ashberry	Units	ASP	Units	ASP
Ashberry	478	£288.3k	334	£304.8k



Legacy building safety



For the half year ended 31 January

	2022
Additional provision	(£22.1m)
Recoveries	£2.5m
Net legacy building safety expense	(£19.6m)

	Since 2017
Total provision	(£186.8m)
Total recoveries	£29.7m
Net legacy building safety expense	(£157.1m)

Buildings owned and those where freehold has been sold to a 3rd party.

Buildings over 18 metres and those in the 11 to 18 metre category.

Buildings constructed by Bellway and those outsourced to main contractors.

A range of fire safety issues in line with the Government's recently withdrawn Consolidated Advice Note.

Period of review is generally 10 to 12 years.

Going forward

Uncertainty over PAS.

Should be more proportionate approach and focus on **<u>critical</u>** fire safety measures.

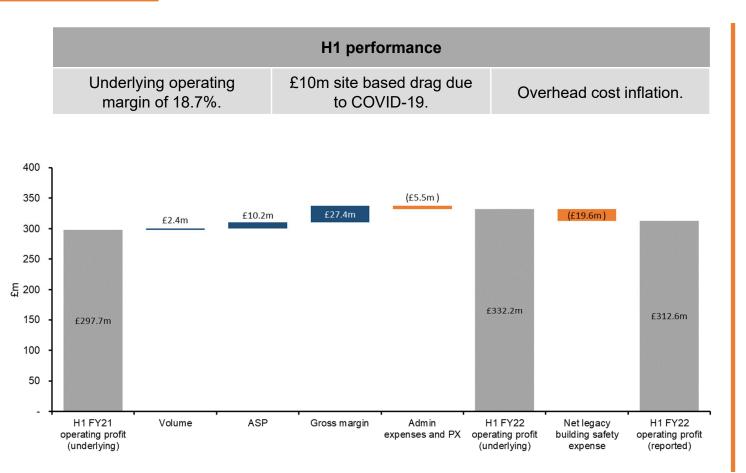
Working with Government and the HBF to agree a solution for industrywide critical fire safety issues.



Operating performance



For the half year ended 31 January



For full year Further admin cost pressures to support land buying and achieve growth. Expect underlying operating margin of c.18.5% for full year.

Further improvement in underlying operating margin in FY23.



Taxation



	2022
Profit before taxation	£307.6m
Taxation	(£57.2m)
Profit after taxation	£250.4m
Effective tax rate	18.6%

Tax rates				
4% RPDT from April 2022.				
Additional 6% corporation tax from April 2023.				

Period	Corporation tax	RPDT	Overall standard rate
1 August to 31 March	19.0%	0.0%	19.0%
1 April to 31 July	19.0%	0.0%	19.0%
FY21	19.0%	0.0%	19.0%
1 August to 31 March	19.0%	0.0%	19.0%
1 April to 31 July	19.0%	4.0%	23.0%
FY22	19.0%	1.3%	20.3%
1 August to 31 March	19.0%	4.0%	23.0%
1 April to 31 July	25.0%	4.0%	29.0%
FY23	21.0%	4.0%	25.0%
1 August to 31 March	25.0%	4.0%	29.0%
1 April to 31 July	25.0%	4.0%	29.0%
FY24	25.0%	4.0%	29.0%



Balance sheet



As at 31 January

			2022	2021	Change
	Fixed assets		£35.0m	£36.9m	(£1.9m)
	Investments in joint arrangements		£52.0m	£43.1m	£8.9m
	Inventory		£4,083.1m	£3,678.5m	£404.6m
Assets		Land	£2,607.9m	£2,241.0m	£366.9m
Ass		WIP	£1,475.2m	£1,437.5m	£37.7m
	Debtors		£124.7m	£106.9m	£17.8m
	Net cash		£195.8m	£346.4m	(£150.6m)
	Total assets		£4,490.6m	£4,211.8m	£278.8m
Liabilities	Creditors		(£583.5m)	(£586.1m)	£2.6m
	Land creditors		(£349.0m)	(£371.7m)	£22.7m
	Legacy building safety provision		(£128.3m)	(£91.6m)	(£36.7m)
	Total liabilities		(£1,060.8m)	(£1,049.4m)	(£11.4m)
NAV	Net assets		£3,429.8m	£3,162.4m	£267.4m
Z	NAV per s	hare	2,779p	2,564p	8.4%

Robust, transparent balance sheet.

£128.3m legacy building safety provision.

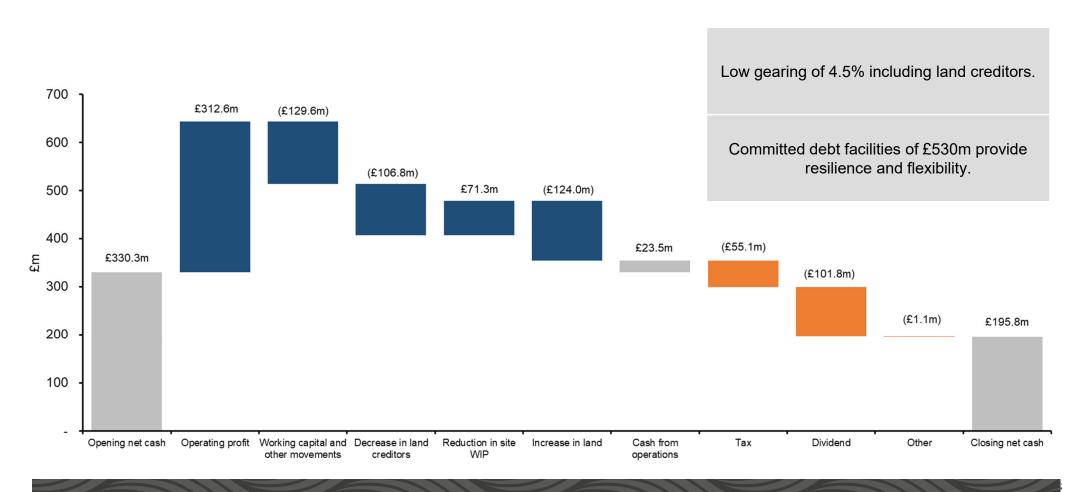
Land creditors low at £349.0m.



Cash generation supports land investment



For the half year ended 31 January





Overall land bank ¹



As at 31 January

	2022	2021
Land with DPP	29,876	27,306
Pipeline	27,600	21,700
Bellway owned & controlled plots	57,476	49,006
Bellway share of land owned & controlled by JVs	918	367
Total owned and controlled plots	58,394	49,373
Strategic plots	30,500	27,700
Overall land bank plots	88,894	77,073

	2022	2021	Mvt
Land with DPP	£1,686.3m	£1,660.8m	£25.5m
Pipeline and strategic	£921.6m	£580.2m	£341.4m
Total land value	£2,607.9m	£2,241.0m	£366.9m

Bellway owned and controlled plots represent a land bank length of 5.6 years.

Pipeline units higher than usual reflecting planning delays.

Growth in land bank plots and additional balance sheet land investment of £367m secures long-term prospects of the Group.

¹ See appendix 13 for definitions.



Work-in-progress



As at 31 January

	2022	2021	Change
Site WIP	£1,360.1m	£1,309.4m	£50.7m
Showhomes	£110.1m	£117.9m	(£7.8m)
Part-exchange stock	£5.0m	£10.2m	(£5.2m)
Total WIP	£1,475.2m	£1,437.5m	£37.7m

More plots in production compared to 12 months ago.
Ongoing supply chain management.
Strong WIP management supports growth of 10% to over 11,100 units for FY22.
Low part-exchange balance provides capacity for sales incentives, if needed, as Help-to-Buy ends.



Dividend and value creation



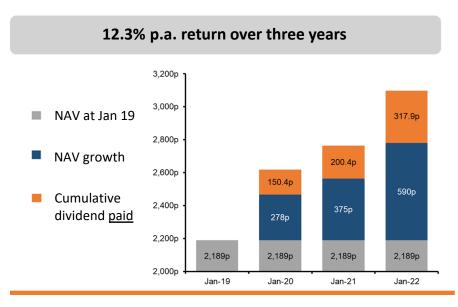
For the half year ended 31 January

Interim dividend	FY22 dividend
45.0p	One-third: two-third split between half year and full year.
(2021: 35.0p) +28.6%	Full year cover of 3x underlying earnings.

Cover of 2.5x underlying earnings driven by strong investment returns and enhanced cash generation.

Increasing distribution to shareholders despite 53% increase in **standard** tax rate.

Balance sheet provides resilience, strategic flexibility and sufficient capital for future growth.



RoCE	RoCE (inc. land creditors)	Return on equity	NAV
19.8% (2021: 19.3%) +50bps	17.7% (2021: 17.3%) +40bps	14.9% (2021: 14.9%) +0bps	2,779p (2021: 2,564p) +8.4%



Better with Bellway



	People							Planet
	Customers and communities	Employer of choice	Building quality homes safely	Sustainable supply chain	Charitable engagement	Carbon reduction	Resource efficiency	Biodiversity
Business priority	Putting customers & communities at the heart of everything that we do.	First choice for a great place to work.	Quality and safety first for everyone.	Driving sustainability through long term partnerships.	Giving, to build better lives.	Delivering low carbon homes.	Designing out waste by building better.	Protecting and preserving nature.
Headline target	Increase year on year the 9- month survey score to 90% by 2026.	>90% of employees recommending Bellway as a 'great place to work' (FY22-FY24 average score).	Achieve a rolling 3-year average RIDDOR incident rate of <305 by FY24.	75% of our top 100 suppliers to be GOLD members of the Supply Chain Sustainability School by FY23.	Reach £3m in cumulative fundraising and donations for Cancer Research UK by FY23.	Achieve a c.45% reduction in scope 1 & 2 emissions and a 55% reduction in scope 3 emissions by 2030.	Reduce waste generated per home built by 20% by FY25.	Achieve 10% biodiversity net gain on all new sites submitted for planning from FY23 onwards.
	CUSTWINER FIRST							Flagship priority



Carbon reduction



Ambition is to restrict rise in global temperature to 'well below 2°C'.



Scope 1 and 2

Target to reduce scope 1 and scope 2 emissions by c.45% by 2030.

Carbon we generate ourselves or indirectly through our own activities.

Represents 1% of our output, but will foster cultural change.

Engages colleagues in our strategy.

Scope 3

Target to reduce scope 3 emissions by 55% on a physical intensity basis by 2030.

Embodied carbon arising throughout the supply chain and through customers' use.

Meeting the Future Homes Standard should achieve up to 40% of the 55% target.

Plan to go beyond requirements of Future Homes Standard.



Long-term and responsible business model which benefits all our stakeholders.



Summary of guidance



	FY22	FY23 and beyond
Volume growth	+10% to over 11,100	+10% to around 12,200 with strong land bank to secure further growth.
Overall ASP	>£305k	Moderation in FY23.
Underlying operating margin	c.18.5%	Further improvement in years ahead.
Underlying dividend cover	3.0x	2.5x by FY24 with a solid and resilient balance sheet that supports growth.
Better with Bellway	New strategy published	Ambitious carbon reduction targets beyond requirements of Future Homes Standard.



Operating review









Trading review



For the half year ended 31 January

Weekly reservation rate ~

	2022	2021	Change
Private	162	156	3.8%
Social	40	35	14.3%
Total	202	191	5.8%

Average outlets ~

	2022	2021	Change
Average outlets	247	278	(11.2%)

 $\tilde{\ }$ Weekly reservation rates and average outlets are rounded to the nearest integer.

Limited number of homes available for Helpto-Buy, which ends in 12 months.

Pricing environment remains positive and is offsetting cost inflation.

Hybrid working is encouraging families to look for new homes with more space.

Mortgage market is supportive despite base rate increases.

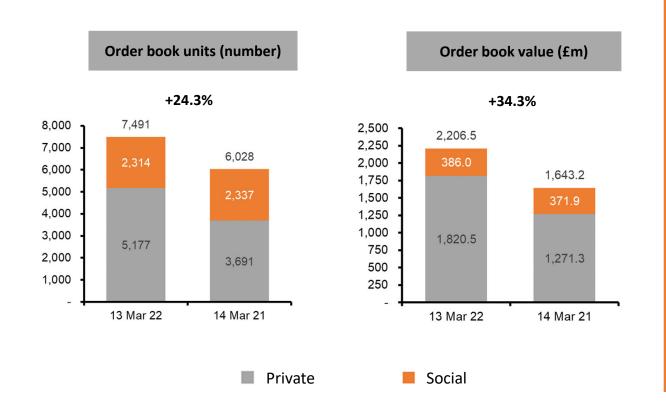
Expect lenders to increase their rates again this year, but new homes remain affordable.



Current trading and order book



Order book at 13 March 2022 (2021: 14 March)



Strong reservations in 6 weeks since 1 February with a 10.6% increase in the rate to 291 per week (2021 – 263).

Selling market continues to perform well despite rising inflation and Ukraine.

Good employment levels and healthy mortgage market.

Currently c.250 outlets and expect to increase in FY23.



Land and planning ¹



As at 31 January

	2022	2021	2020
Land with DPP	29,876	27,306	25,277
Pipeline	27,600	21,700	18,800
Bellway owned and controlled plots	57,476	49,006	44,077

Many planning authorities are still working remotely and progress can be slow.

More than 13,000 plots added to the Bellway owned and controlled land bank in two years.



¹ See appendix 13 for definitions.



Production and costs



Supply of materials

Signs that pressure on supply of materials is beginning to ease

But, some uncertainty due to events in Ukraine.



Cost inflation

No signs of build cost inflation beginning to abate, but still being offset by HPI.

Cost inflation currently running at c.5-6% p.a.

Strong commercial focus

Alternative procurement ideas

Plotting efficiency

Artisan Collection



Better with Bellway – employer of choice







Being an 'employer of choice' is a key priority



Target for more than 90% of colleagues to rate Bellway as 'a great place to work' over next three years.

Upskill and retain our best talent.

89% of colleagues currently say Bellway is 'a great place to work'.

Enabling people to reach their full potential.

Middle management development programme to provide a diverse pipeline of talent.

Plan to recruit a further 100 new graduates and apprentices.

Engaging with more than 250 schools through a structured outreach programme.



Better with Bellway - Customer First







Customer First is a key priority



Target to improve 9 month Customer Satisfaction survey score to 90% over next 4 years.

Creating a step change in customer service levels.

Aspiring to provide five star customer service throughout early years of homeownership.

Training and new technology are well advanced.

New Customer Experience Director appointed.

Customer facing launch in the summer.

93.6% Customer Satisfaction score at 8 week survey.



Better with Bellway – building safety



Action to date

Bellway has taken a responsible approach

We have completed work at 4 developments and have a further 13 sites with improvement works on going.

3 developments in design stages.

Work is undertaken at no cost to residents, regardless of whether Bellway retains ownership of the freehold.

Going forward

Bellway supports the HBF's ambition to find an industrywide solution and ensure residents don't pay.

Welcome the Government's approach to adopt a more proportionate risk based approach which requires support of lenders, insurers and RICS.

Any wider commitment would incur a significant additional provision.

Possible requirement to extend our 10-12 year review by a further 18-20 years.



Outlook



Volume growth	Strong land acquisition in last 18 months provides platform for sustainable growth.
volume growth	Remain on target to deliver 10% year on year volume growth in FY22 and FY23.
	New strategy has been published.
Better with Bellway	We have set ambitious sustainability targets and will continue our responsible approach to business.
Value creation	Expect underlying operating margin to improve from c.18.5% in FY23.
value creation	Significant value for shareholders through growth in NAV and dividends.





Hampton TroveWarwickshire





Appendices



- Income statement
- 2. Net finance expense
- 3. Housing revenue
- 4. ASP per square foot
- 5. Geographic split
- 6. Product analysis
- 7. Buyer analysis (completions)
- 8. Order book at 31 January
- Land with DPP
- 10. Land supply
- 11. Strategic land
- 12. Land creditors
- 13. Land bank glossary





Appendix 1 - Income statement



For the half year ended 31 January

		:	2022		2021				Change
	Underlying		Adjusting items	Total	Before legacy building safety		Adjusting items	Total	
Homes sold	5,694		-	5,694	5,656		-	5,656	0.7%
Average selling price	£311,849		<u>-</u>	£311,849	£303,206		<u>-</u>	£303,206	2.9%
Housing revenue	£1,775.7m		-	£1,775.7m	£1,714.9m		-	£1,714.9m	3.5%
Other revenue	£4.3m		-	£4.3m	£5.6m		-	£5.6m	(23.2%)
Total revenue	£1,780.0m		-	£1,780.0m	£1,720.5m		-	£1,720.5m	3.5%
Gross profit	£397.5m	22.3%	(£19.6m)	£377.9m	£357.5m	20.8%	(£20.3m)	£337.2m	11.2%¹
Net PX trading loss	-	-	-	-	(£0.3m)	-	-	(£0.3m)	(100.0%)
Administrative expenses	(£65.3m)	(3.6%)	-	(£65.3m)	(£59.5m)	(3.5%)	-	(£59.5m)	9.7%
Operating profit	£332.2m	18.7%	(£19.6m)	£312.6m	£297.7m	17.3%	(£20.3m)	£277.4m	11.6%¹
Net finance expense	(£6.0m)		-	(£6.0m)	(£5.1m)		-	(£5.1m)	17.6%
Share of JV result	£1.0m		-	£1.0m	£7.9m		-	£7.9m	(87.3%)
Profit before taxation	£327.2m		(£19.6m)	£307.6m	£300.5m		(£20.3m)	£280.2m	8.9% ¹
Taxation expense	(£60.9m)		£3.7m	(£57.2m)	(£54.9m)		£3.9m	(£51.0m)	12.2%
Profit after taxation	£266.3m		(£15.9m)	£250.4m	£245.6m		(£16.4m)	£229.2m	9.2%
Earnings per share	216.0p		(12.9p)	203.1p	199.2p		(13.3p)	185.9p	9.3%

¹ Underlying



Appendix 2 – Net finance expense



For the half year ended 31 January

	2022	2021	Change
Net bank interest payable including fees	£1.3m	£1.6m	(18.8%)
Fixed rate sterling USPP notes	£1.7m	-	100.0%
Other interest:	£3.0m	£3.5m	(14.3%)
Made up of:-			
Land creditors / debtors – IFRS 9	£3.3m	£3.3m	-
Lease liabilities – IFRS 16	£0.2m	£0.2m	-
Interest on pension asset	(£0.1m)	-	100.0%
Other interest receivable	(£0.4m)	-	100.0%
Net expense	£6.0m	£5.1m	17.6%



Appendix 3 – Housing revenue

2022



For the half year ended 31 January

Change

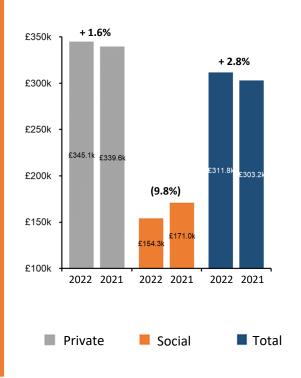
Homes sold (No.)

				-	2021		Change			
	Private	Social	Total	Private	Social	Total	Private	Social	Total	
North	2,471	394	2,865	2,259	307	2,566	9.4%	28.3%	11.7%	
South	2,230	599	2,829	2,176	914	3,090	2.5%	(34.5%)	(8.4%)	
Group	4,701	993	5,694	4,435	1,221	5,656	6.0%	(18.7%)	0.7%	

Average selling price (£000)

	2022			2021			Change			
	Private	Social	Total	Private	Social	Total	Private	Social	Total	
North	309.7	120.1	283.6	295.8	114.5	274.1	4.7%	4.9%	3.5%	
South	384.4	176.8	340.5	385.1	189.9	327.4	(0.2%)	(6.9%)	4.0%	
Group	345.1	154.3	311.8	339.6	171.0	303.2	1.6%	(9.8%)	2.8%	

Average selling price ('ASP')





Appendix 4 – ASP per square foot



For the half year ended 31 January

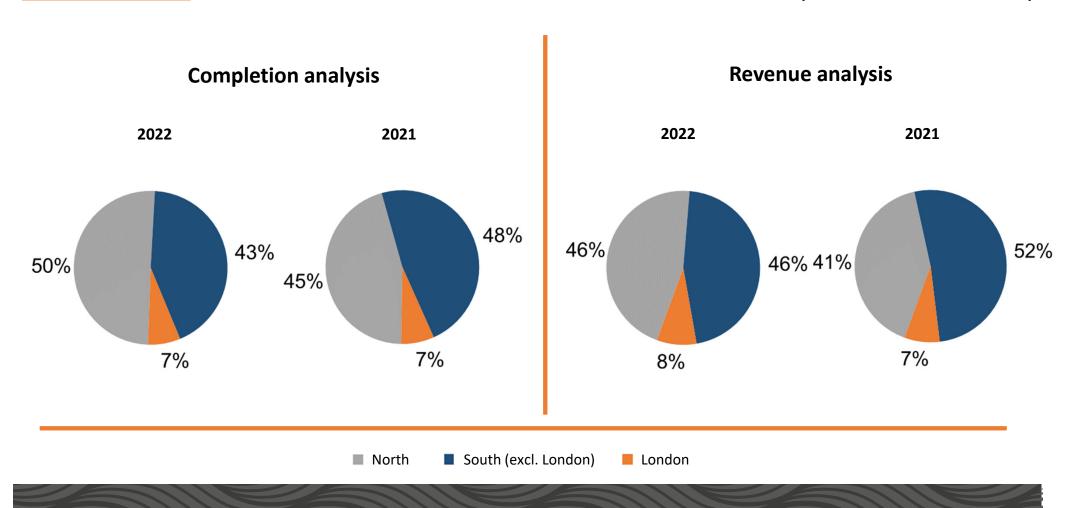
		2022			2021			Change		
		Private	Social	Total	Private	Social	Total	Private	Social	Total
North		263	151	252	244	144	236	7.8%	4.9%	6.8%
South - made up of:-		372	221	346	357	238	329	4.2%	(7.1%)	5.2%
	London	516	339	492	556	326	441	(7.2%)	4.0%	11.6%
	Non-London	353	210	328	344	216	317	2.6%	(2.8%)	3.5%
Group average		311	193	296	296	215	283	5.1%	(10.2%)	4.6%



Appendix 5 – Geographic split



For the half year ended 31 January

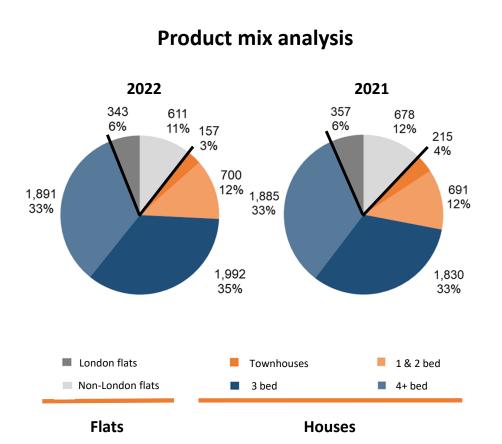


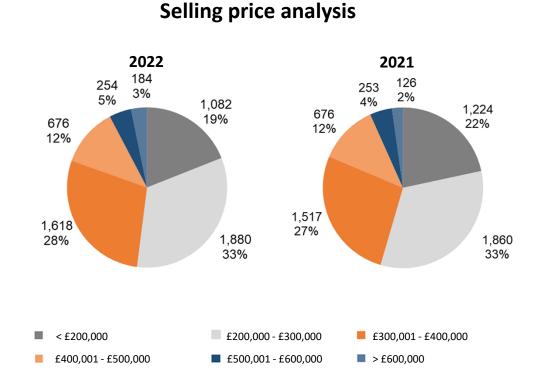


Appendix 6 – Product analysis



For the half year ended 31 January



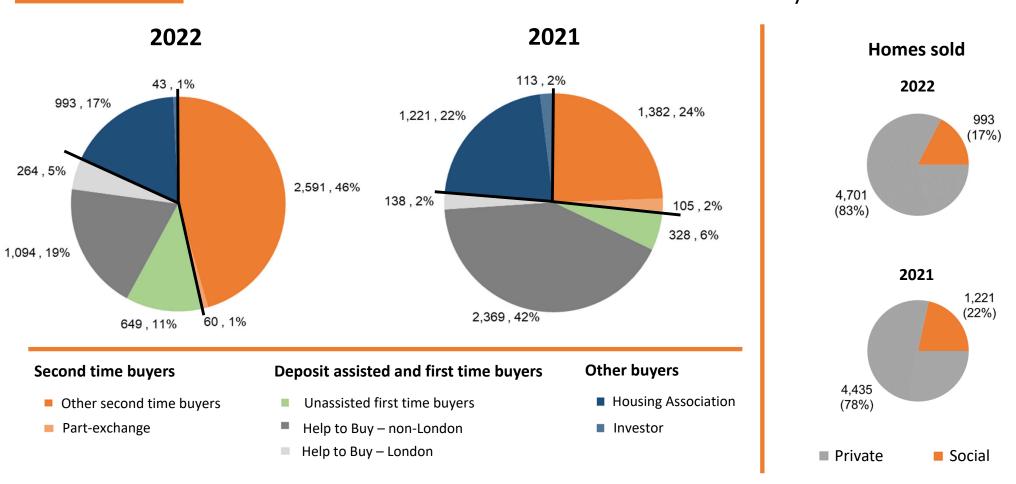




Appendix 7 – Buyer analysis (completions)



For the half year ended 31 January





Appendix 8 – Order book at 31 January



	2022			2021			Change		
	Private	Social	Total	Private	Social	Total	Private	Social	Total
At 1 August	4,991	2,091	7,082	4,101	2,487	6,588	21.7%	(15.9%)	7.5%
Reservations	4,214	1,026	5,240	4,058	899	4,957	3.8%	14.1%	5.7%
Completions	(4,701)	(993)	(5,694)	(4,435)	(1,221)	(5,656)	6.0%	(18.7%)	0.7%
At 31 January	4,504	2,124	6,628	3,724	2,165	5,889	20.9%	(1.9%)	12.5%



Appendix 9 - Land with detailed planning permission



As at 31 January

		2022			2021			
	Plots	Cost	Average plot cost	Plots	Cost	Average plot cost		
			,					
At 1 August	30,933	£1,808.4m	£58.5k	28,289	£1,743.3m	£61.6k		
Net purchases	4,637	£234.6m	£50.6k	4,673	£273.7m	£58.6k		
Sold	(5,694)	(£356.7m)	£62.6k	(5,656)	(£356.2m)	£63.0k		
At 31 Jan	29,876	£1,686.3m	£56.4k	27,306	£1,660.8m	£60.8k		
					l	LJ		

Land bank

Good visibility with regards to construction and sales profile.

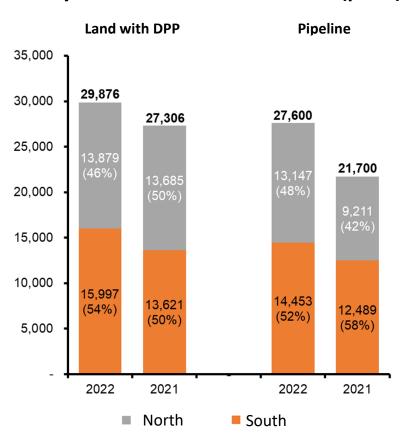
¹ See appendix 13 for definitions.



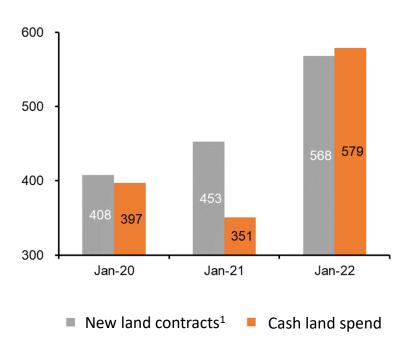
Appendix 10 – Land supply



Bellway owned and controlled land (plots)



Cash land spend and value of new land contracts (£m)



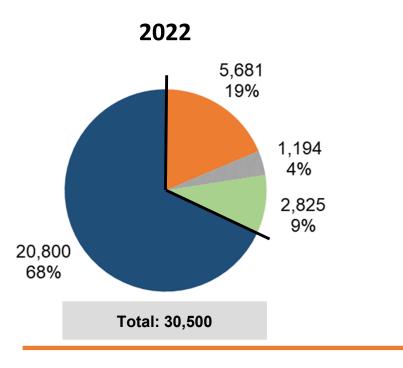
¹ Includes the Group's share of land contracted through joint venture partners with a contract value of nil (2021: nil, 2020: £15.3m).

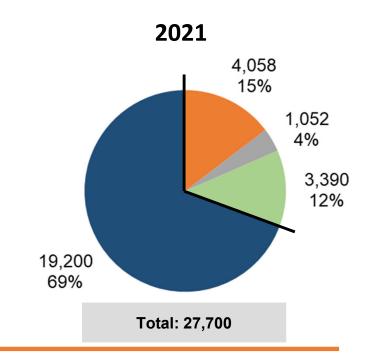


Appendix 11 – Strategic land



As at 31 January





Positive planning status

- Allocated
- Application
- Both

Longer term interests

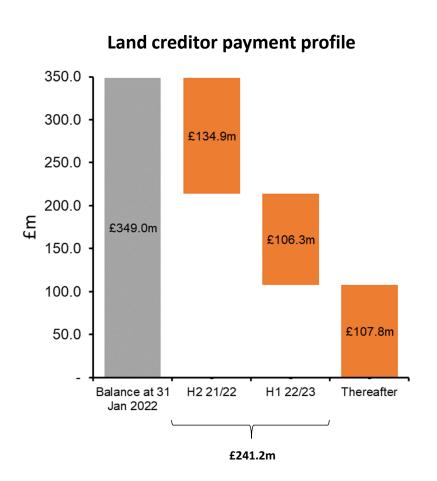
■ Longer term interests



Appendix 12 – Land creditors



As at 31 January



- Often able to secure a discount on land deals in return for making up front payments.
- Seek to defer payments where it is cost effective to do so.
- £241.2m due for payment in the next 12 months.



Appendix 13 – Land bank glossary



Owned and controlled plots

- DPP: Plots owned or unconditionally contracted by the Group where there is an implementable detailed planning permission
- Pipeline: Plots owned or controlled by the Group pending an implementable detailed planning permission, with development generally expected to commence within the next three years

Strategic plots

Strategic: Longer term plots which are typically held under option



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